

START



$$E = K \times A$$

Effect = Kwaliteit x Acceptatie

- **In 2017, ABN AMRO started with the Agile WoW**
- **48 Grids (or Tribes, departments)**
- **5,000 FTE working Agile**
- **Aim is to bring the change activities closer to the business which sets the requirements.**

If the organisation goes Agile, Group Audit has to go agile!

- Sprint approach
- Less documents, more dialogues
- Using the agile language and principles



Highlights of our agile audit approach

- **Audit on strategic steering of Agile**
- **Sprints, flexible scope**
- **Dialogue on solutions in Demo (= factual + closing)**
- **Agreed actions after each sprint for backlogs**
- **Report with culture and behaviour observations, hard controls and quotes**
- **Approved by our Professional Practices Department**





Example Demo sheet

Observation 1

'The applied agile-way-of-working and involvement of stakeholders in a pleasant way whilst staying professional auditors presenting a strong message, was remarkable and a big promise for (agile) auditing in the future.'

Quote auditee 1



Observation 2

Observation 3

Discussion objective: Are you positive about communicating audit results to customers in an agile way?

